

Module 1 – Key Concepts

- Course overview
- What is a project?
- What is Project Management?
- The performing organisation
 - Project Management Office (PMO)
- Structure of the PMBOK
 - o PM processes and process groups
 - o IPECC
 - Process Interactions
 - Process Mapping
 - Using the PMBOK as a reference
- Project Documentation

Module 2 – Ethics & Leadership

- PMI Code of Ethics and Professional Conduct
- Characteristics of a Project Manager
- Interpersonal Skills
 - Leadership
 - Influencing
 - o Decision Making & Problem solving
 - Political and cultural awareness
 - Coaching
 - Cultural Diversity

Module 3 – Stakeholder Management

- Project Stakeholders
- Identify Stakeholders
- Plan Stakeholder Management
- Manage Stakeholder Engagement
- Control Stakeholder Engagement

Module 4 – Project Integration Management

- Project Initiation
 - Project Charter
- Project Planning
- Project Execution
- Monitoring and Controlling
- Integrated Change Control
- Close Project or Phase

Day 1

PMBOK® Guide Ch. 1 Ch. 3

Appendix X3

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PMBOK® Guide Ch. 4



Revision and Questions – Workshop #1 Email 25 Questions

Module 4 – Project Integration Management

Project Initiation

o Project Charter

Project Planning

o Project Management Plan development

Project Execution

• Monitoring and Controlling

• Integrated Change Control

Close Project or Phase

Module 5 - Project Scope Management

Requirements

Scope Planning and Definition

• WBS Development

Scope Validation

Scope Control

Module 6 – Project Time Management

Activity Definition and Sequencing

· Activity Resource and Duration Estimating

• Schedule Development

Forward Pass and Backward Pass

Float and Total Float

Schedule Control

Module 7 – Project Cost Management

Cost Estimating

Cost Budgeting

Cost Control

• Earned Value Techniques

Planned Value

Earned Value

Actual Costs

Charts and Reports

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25 Questions

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Quality Planning

Quality Assurance

Quality Control

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Module 9 – Project Human Resource Management

Human Resource Planning

• Build Project Team

Develop Project Team

Motivation theories

Manage Project Team

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Module 10 – Project Communications Management

Communication theory

• Plan Communications Management

• Manage Communications

Control communications

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Module 11 – Project Risk Management

Risk Management Planning

Risk Identification

Qualitative Risk Management

Quantitative Risk Management

Risk Response Planning

Risk Monitoring and Control

• Issue management

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25 Questions

Module 12 – Project Procurement Mgmnt

Procurement Planning

Plan Purchases and Acquisitions

Plan Contracting

Conduct Procurements

Request Seller Responses

Select Sellers

Contract Administration

Contract Closure

Negotiation & Contract Law

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25 Questions



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Module 13 – Projects in Organisations

- Project Management Context
 - Portfolios
 - o Programs
 - Other management disciplines
- Project Lifecycle
 - Project phases
 - Product lifecycle
 - Transition planning
- Project Selection
 - Selection criteria
 - o Business case
 - Value
- Organisational Influences
 - o Governance, Maturity & OPM3
 - Project Environment
 - Process Assets & Environment Factors
 - Project Management Information System (PMIS)
 - Culture
 - Organisation Structures
 - Assumptions & constraints
 - o Standards & regulations, compliance

Module 14 – Management Skills

- Leadership -v- Management
- Motivation theories
- Social, Economic and Environmental Influences
- Competency
- General Management Skills & Expertise
 - Other management disciplines

Module 15 – Exam Preparation and Revision

- PMI-isms
- Revision
- Exam Techniques

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25 Questions

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Day 2

50 Questions



Module 16 – Exam Practice and Support

- 100 Question Trial Exam
- PM final on-line exam simulator

After Course



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