

Productivity improvement



OPM3[®] ProductSuite.
Driving measurable business improvement.



Introducing *OPM3*[®] ProductSuite.

Many activities undertaken within organizations are managed in the form of projects, and the impact of project success or failure is a topic that always commands much attention from top management. It is widely known that the negative effects of a failed development or product launch can mean loss of market reputation and shareholder confidence. Many organizations therefore logically assume that a properly conceived, planned and executed project will exert a significant positive influence. This, however, is not necessarily true. And that is one reason why *OPM3* ProductSuite was created.

OPM3 ProductSuite is a collection of products developed by DNV and PMI to build on the foundation set by PMI's *Organizational Project Management Maturity Model (OPM3)*. Through *OPM3* ProductSuite, certified Assessors and Consultants will be able to continuously answer the critical questions of business leaders and senior executives who want to go beyond the functional results of a given project.

Is the organization choosing the right projects? Is it providing a structure that assigns the appropriate priority to each project and fosters predictable success? Are the projects aligned with and supportive of the organization's overall business strategies?

That is really what organizational project management maturity is all about: the extent to which an organization manages these kinds of issues. *OPM3* ProductSuite establishes a new, higher level application of *OPM3*. It achieves this by providing a certification program; rigorous and flexible tools; and a large database with regularly updated assessment data and information. In other words, it guarantees the means, the support and, above all, the people that make the difference.

Companies and professionals who demand the kind of robust capabilities and specialized knowledge that only *OPM3* ProductSuite provides can in turn now give an exclusive level of service to their clients. They put themselves in a unique position to drive business improvement in their clients' organizations—as well as their own.

What is *OPM3* ProductSuite?

The *OPM3* ProductSuite comprises certification, tools, and services. *OPM3* ProductSuite combines these three elements and enables a higher level of *OPM3* application for any organization:

- The certification process provides the necessary knowledge and skills to achieve PMI Certified *OPM3* Assessor or PMI Certified *OPM3* Consultant status.
- The tools provide a robust Assessment and Improvement methodology and capabilities.
- The services provide a PMI Certified *OPM3* Assessment Database, an *OPM3* ProductSuite Provider Registry, and a PMI Certified Registered *OPM3* ProductSuite Consultancy status. (A benchmarking service is under consideration as a future feature of the *OPM3* ProductSuite.)

DNV's rigorous certification program trains future Assessors and Consultants to become knowledgeable and skilled in the *OPM3* ProductSuite methodology and tools.

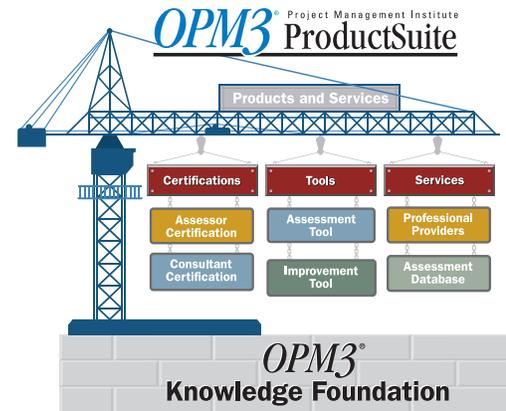
The *OPM3* ProductSuite methodology and the Assessment and Improvement Tools allow more rigorous, meticulous inspection of an organization's total project management maturity.

An assessment can be tailored to an organization's strategic and business priorities, based on compilation of multiple inputs, and focused on specific organizational requirements or specific business functions related to project management.

The coupling between the tools and methodology allows the PMI Certified *OPM3* Consultant to utilize the assessment output and translate it into a best practice improvement plan that is tailored to the specific improvement needs of a particular organization.

When using the *OPM3* ProductSuite methodology together with the Assessment and Improvement Tools, you will be able to better analyze and translate the project maturity and improvement needs of any organization.

PMI Certified *OPM3* Assessors and Consultants may also choose to be listed in a fee-based online registry of PMI Certified *OPM3* Providers. This helpful database will allow consumers to search for a Certified *OPM3* Assessor or Consultant versed in their industry or located in their geographical area.



Improve project management capabilities.

Companies are increasingly looking to third parties for qualified assistance to help them assess their project management maturity. They recognize that an external party can bring invaluable knowledge, competence and, most importantly, objectivity.

The *OPM3* Assessor and Consultant certification process, run by DNV and approved by PMI, is the only one of its kind. Becoming a PMI Certified *OPM3* Assessor or Consultant makes you a member of an exclusive elite. The knowledge and skills you build during the certification process will expand your ability to implement improvement:

- As a PMI Certified *OPM3* Assessor or Consultant you actively communicate that you have the latest knowledge, skills, methodology and tools to maximize any organization's application of *OPM3*.
- The *OPM3* Assessor and Consultant certification can also be of significant value to organizations who seek to assess and improve their internal organizational project management maturity on a continuous basis.

An assessment carried out using the *OPM3* ProductSuite custom methodology, together with the Assessment and Improvement Tools, gives the most accurate and effective evaluation of any organization's project management maturity. It is invaluable for efficient process improvements and for ensuring the quality of benchmark assessment data.

When using the *OPM3* ProductSuite methodology together with the Assessment and Improvement Tools, you will be able to better analyze the project maturity of any organization and express the output in terms of improvement needs. They give you the capability to perform a tailored, in-depth assessment and to build a comprehensive improvement plan that matches your client's business needs.





Become a PMI Certified *OPM3* Assessor or Consultant.

To become a PMI Certified *OPM3* Assessor or Consultant, you have to complete the *OPM3* ProductSuite certification program, one of the three *OPM3* ProductSuite elements. All candidates must pass the Entrance Assessment; attend the training in the methodology and tools; and pass the final multiple-choice examination. The certification process is designed to ensure a coherent, high-quality application of both *OPM3* and the *OPM3* ProductSuite.

To enter the program

To become a PMI Certified *OPM3* Assessor or Consultant, you must first pass the Entrance Assessment. It ensures that you have the necessary knowledge of the *OPM3* Standard and project management assessment as well as business consulting experience to begin the certification process. It consists of an online, computer-based Entrance Examination on the *OPM3* Standard and an Experience Requirement Screening of an experience profile or résumé.

The *OPM3* ProductSuite certification program

The *OPM3* ProductSuite certification program consists of two distinct courses: the **Assessor Course** and the **Consultant Course**. Combined, the two courses constitute 50+ hours of comprehensive training in the process of conducting an effective assessment and improvement planning engagements and in the application of the Assessment and Improvement Tools. Each course concludes with an examination, which you must pass to become certified.

Candidates completing the Assessor Course will be designated as a PMI Certified *OPM3* Assessor, or a PMI Certified *OPM3* Consultant for completion of both the Assessor and Consultant Courses. The PMI Certified *OPM3* Assessor or Consultant Certificate is valid for three years. It is renewable through refresher training and re-certification.

The Assessor Course

The three-day Assessor Course covers all elements of assessing an organization using the Assessment Tool. The course includes a custom-developed methodology for assessing an organization's

project management maturity. This methodology is available to PMI Certified *OPM3* Assessors so they can ensure impartiality and the proper use of the Standard, as well as the delivery of uniform input.

The Consultant Course

The two-day Consultant Course focuses on the use of the Improvement Tool to mine data from the Assessment Database and on how to initiate improvement processes within organizations. The course includes a custom-developed methodology for improving an organization's project management maturity and is used by PMI Certified *OPM3* Consultants to ensure impartiality and proper use of the Standard. The Consultant Course typically follows the Assessor Course.

The *OPM3* ProductSuite Tools

The Assessment and Improvement Tools are licensed for use only by PMI Certified *OPM3* Assessors and Consultants. This ensures two things:

- The highest possible quality in the assessments conducted and the improvements recommended.
- The highest possible quality in the data that becomes part of the *OPM3* ProductSuite Assessment Database.

The **Assessment Tool** gives the Assessor the ability to evaluate the organization's total project management maturity to a depth never before available. Unique in the marketplace, the Assessment Tool assesses project management maturity:

- in every domain (i.e. project, program, portfolio),
- by process improvement stage (i.e. standardize, measure, control and improve),
- and by business area (such as communications, governance, strategy).

The Assessment Tool provides data that is quantifiable and objective, creating an assessment that provides a sound basis for improvement. Highly flexible, the Assessment Tool can be used in any kind of organization, regardless of industry, size or maturity.

The **Improvement Tool** picks up where the Assessment Tool leaves off. Whereas the Assessment Tool provides an extremely precise view of the organization's project management maturity, the Improvement Tool allows the Consultant to drill down into the organization's practices to identify and prioritize specific opportunities for improvement in every domain, as measured against the capabilities that comprise best practices. The tool provides improvement-planning guidance, not only for the

domains but also for business areas important to the effective operation of the organization.

The Assessment and Improvement Service

PMI offers Consultants and Assessors inclusion in a fee-based online registry to facilitate relationships between service providers and organizations that seek certified Assessors or Consultants. The directory is globally accessible through www.OPM3productsuite.com and enables interested parties to locate specific certified Consultants and Assessors or to perform a search based on regional and/or industry affiliation criteria.





Why partner with DNV and PMI?

DNV Certification

Helping You Achieve Your Business Objectives

DNV Certification is part of Det Norske Veritas, an independent, autonomous foundation established in 1864 to safeguard life, property and the environment. Headquartered in Oslo, Norway, DNV comprises over 300 offices in more than 100 countries, with more than 6,100 employees.

DNV Certification is a world leader in providing certification of management systems, products and personnel to a wide range of industries. They have issued more than 60,000 accredited certificates (presently valid) against management system standards including ISO 9001 and ISO 14001, and dispensed more than 600,000 individual personnel certifications. For more information, please visit www.dnv.com.

Project Management Institute

Making Project Management Indispensable for Business Results®

With nearly 210,000 members in over 150 countries, Project Management Institute (PMI®) is the global advocacy organization for the project management profession. PMI is actively engaged in

setting professional standards, conducting research and providing access to a wealth of information and resources.

PMI also promotes career and professional development and offers certification, networking and community involvement opportunities. For more than 35 years, PMI has advanced the careers of practitioners who have made project management indispensable in achieving business results. For more information, please visit www.pmi.org.

DNV and PMI's strategic alliance

DNV and PMI created a strategic alliance to make a suite of ancillary products and services for PMI's *Organizational Project Management Maturity Model (OPM3®)* more readily available. The *OPM3 ProductSuite* is offered by DNV on PMI's behalf, and consists of three basic elements—certifications, tools and services. DNV serves as the exclusive provider of Certified *OPM3* Assessor and Consultant Courses, testing, certification and registration services.

OPM3 Assessment and Improvement Services will be delivered to organizations interested in measuring their level of project management and using this information as a basis for improvement.

OPM3 ProductSuite products will be offered globally through DNV's offices worldwide. For more information on OPM3 ProductSuite products, course schedules and registration please visit www.OPM3productsuite.com

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ASSESSMENT · IMPROVEMENT · DATABASE

